State of Our Council Infrastructure Assets Report 2022

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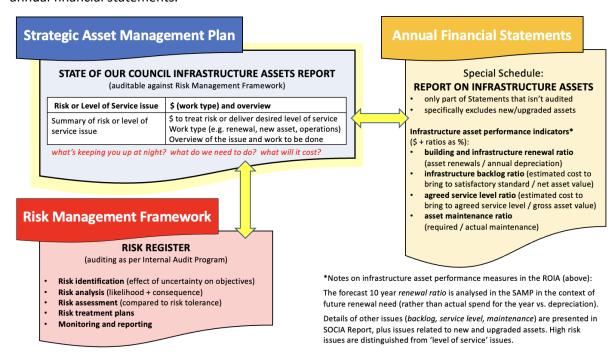
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1. Introduction

This State of Our Council Infrastructure Assets (SOCIA) Report is intended to integrate several mandatory requirements of Council in a simple, big picture view of the state of Council's infrastructure and other assets.

It provides a summary of the current situation of council's assets based on a risk assessment approach. This document informs the Strategic Asset Management Plan and the report on infrastructure assets contained the annual financial statements.



It is intended to spark a conversation about Council's next budget and support the need for the Special Rate Variation. For high-risk issues, this can be thought of in terms of 2 questions to Councillors and staff:

- what's keeping you up at night? and
- what do we need to do about it?

1.1. Mandatory Reporting on Infrastructure in Annual Financial Statements

This SOCIA Report supplements the Report on Infrastructure Assets (ROIA), a mandatory schedule in Council's Annual Financial Statements that quantifies 'issues' with assets in terms of *dollar value*. Council's performance is then evaluated against several performance indicators.

However there is no requirement to identify what the issues are (e.g. specific work needed) or, critically, to identify works involving building new or upgraded assets or to distinguish:

- high risk issues (outside Council's risk tolerance, in its Risk Management Framework) and
- level of service issues Council aspires to address (but can't afford to with funds available).

The ROIA is the only part of the Financial Statements that isn't audited, so there is no formal evaluation or assurance as to its accuracy.

1.2. Mandatory Risk Management Framework

Under the draft Internal Audit and Risk Management Guidelines, General Managers will be required, from 2024, to attest in the Annual Report that:

- the Council has adopted a Risk Management Framework that complies with the relevant Australian Standard and is appropriate to the organisation's risks
- Council's Audit, Risk and Improvement Committee reviews the implementation of the Framework and issues a *strategic assessment of the effectiveness* of it each council term
- Council has an *internal audit* function that provides an independent unbiased assessment of the Council's operations and risk and control activities.

Many of Council's most significant risks relate to its infrastructure assets and its ability to fund the responsible and sustainable management of these functions (e.g., water supply network, sewerage network and Transport).

1.3. Mandatory Requirements for the 'Asset Management Strategy'

Under the Integrated Planning and Reporting Guidelines councils are required to identify assets that are critical to the council's operations and outline risk management strategies for these in their Asset Management Strategy (which, for Federation Council, is its Strategic Asset Management Plan).

To align with the Risk Management Framework Council will identify 'risks' and 'treatment plans' (rather than 'critical assets' and 'risk management strategies').

Besides terminology, the difference between this and the ROIA is that Council must identify risks that are *already* being managed as well as those that are unfunded (which is the focus of the ROIA).

Rather than addressing this requirement in the Strategic Asset Management Plan (SAMP), Council has developed this SOCIA Report as a stand-alone document supporting the SAMP.

1.4. Purpose of this State of Our Council Infrastructure Assets Report

This SOCIA Report aims to integrate all the related issues identified above in a 'big picture' view as shown in the figure above. It identifies:

- major asset-related *risks* related to infrastructure and other physical assets (buildings, plant) including risks associated with the financial sustainability of water and sewer funds
- level of service issues that aren't high risk, but Council may wish to address
- cost estimate of work required to treat the risk or improve service levels (particularly if funds aren't currently allocated), corresponding where relevant to dollar values in ROIA and
- work type classification corresponding where relevant (for capital renewal and operations and maintenance, but not new/upgraded assets) to the categories in the ROIA.

This SOCIA Report is intentionally brief and focused on the current situation.

1.5. Relationship to the Strategic Asset Management Plan

Council's Strategic Asset Management Plan (SAMP) is where Council defines its *strategic direction* (where Council wants to be, considering the current situation) and objectives to keep it on track.

While this SOCIA Report identifies the cost of work required to bring all assets to a satisfactory standard the SAMP outlines council's limited financial capacity and utilising a risk management approach and prioritises the assets that

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can be brought to a satisfactory standard. The SAMP includes financial forecasts for capital works generally over the next 10 years.

It also includes a meaningful analysis of the *renewal ratio* (a performance measure in the ROIA alongside the backlog, agreed level of service and maintenance ratios considered here), evaluating the adequacy of forecast renewals based on need not matching annual depreciation.

1.6. Potential for Auditing in Future

The SOCIA Report is intended to be *auditable* against Council's Risk Management Framework although further work will be required to facilitate this (e.g., documentation of risk assessments, evidence of work required and cost estimates, etc. but these aren't included here to avoid excessive detail and keep this as a 'big picture' view of the key issues for Council to consider).

Council, through the Audit, Risk and Improvement Committee, will consider the value of auditing this information as part of its internal audit program in future years.

Appendices 1-3 include basic evidence of the working out behind the values reported for roads. Further appendices may be included in future years, or these could simply remain as 'operational working documents' to facilitate auditing under the Internal Audit program.

2. Structure of this Report and Categorisation of Issues

This State of Our Council Infrastructure Assets (SOCIA) Report is intended to integrate several mandatory requirements of Council in a simple, big picture view of the state of Council's infrastructure and other assets.

This report arranges issues based on *asset class* (e.g. transport) and *category* (e.g. sealed roads). This aligns with the structure of the ROIA to make it easier to see what the issues are behind the dollar values reported in the ROIA. For additional information regarding linkages to Financial Statements please refer to appendix 4.

When categorising issues by work type, a distinction is made between:

- issues related to **risks** that are outside Council's risk tolerance or appetite as determined under its Risk Management Framework ('have to do' issues) and
- issues primarily required to improve the **level of service** Council delivers ('nice to do').

It is important to note that generally the risk assessment is based upon the risk of the asset deteriorating further resulting in a more costly expensive renewal or repair than would otherwise be the case.

ROIA class	Work Type	Work description	Risk or LoS?	Scope	Examples			
O&M	Operations and maintenance	Required maintenance	Risk based approach	Operations: activities to perform asset-related functions not including maintenance Maintenance: activities to retain an asset in serviceable condition	Treatment plant operations, inspections, planning, policy Pothole patching, asset repairs, mowing, clearing a blocked pipe			
CR-B	Capital renewal – backlog	Cost to bring to satisfactory standard	Risk based approach	Renewal: activities to restore an asset to serviceable condition Focused on activities to treat risks that are outside Council's risk tolerance	Resurfacing a road, replacing a roof, relining a pipe, refurbishing mechanical and electrical equipment			
CR-L	Capital renewal – level of service	Cost to bring to agreed level of service	Level of service	Renewal: activities to restore an asset to serviceable condition Activities aimed at delivering a better level of service rather than treating an 'unacceptable' risk	Reconstructing a road where the pavement has failed to improve ride quality, refurbishing a public toilet to improve presentation			
CNU	Capital new or upgraded asset	Excluded from ROIA	Level of service change aligned with risk based approach	Provision of a new or upgraded asset (compared to the current one).	Widening a road, installing a new drainage pipeline, constructing a new reservoir			

3. State of Infrastructure Assets by asset class

3.1. Transport

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level								
	TRANSPORT											
			SEALED LOCAL	ROADS								
Insufficient reseals leads to premature pavement failures (for roads at high risk of failure – higher traffic roads or poor condition pavements)	High	\$8.5M	Capital renewal – backlog (CR-B)	Re-establish a waterproof surface by 'resealing' 156km of roads to prevent (further) costly premature failure of underlying gravel pavements. Includes an allowance for heavy patching of isolated failures within reseal areas. The list of specific roads is in Appendix 1, with the majority in rural areas. The data is based on an inspection of the road network in 2020. There has been prolonged wet weather and 2 natural disaster declarations (floods) since this inspection, so some roads identified as needing reseal now need								
Insufficient reseals leads to premature pavement failures (for roads at medium risk of failure)	Medium	\$2.9M	Capital renewal – improve level of service (CR-L)	reconstruction. New inspection to be done in 2023. But this figure gives an indication of the scale of the issue: there is only around \$2.5M p.a. available to fund this work (without extra funds from the Special Rate Variation), so this represents 5+ years' worth. Another \$2M+ (extra reseals and heavy patching) is added to the list annually as assets deteriorate with age.								
Edge drops; poor drainage leads to premature failures	Medium	\$0.5M p.a.	Operations and maintenance (O&M)	Ongoing program to grade shoulders, clear table drains and clear and repair culverts (pipe drains across rural roads). This work has not been prioritised in the past. It will make roads safer (address edge drop offs) and reduce premature failure of pavements by draining water away from pavements.								
Failed pavements (lower LoS)		\$6.8M	Capital renewal – improve level of service (CR-L)	Reconstruct 20km of failed pavements that are past the point where they can be resealed (see Appendix 1 for list of specific roads). As for reseals, this data is from 2020 and understates the real figure now (new inspection to be done). Grants are being pursued to help fund this work, including natural disaster grants and road upgrade programs.								
Narrow pavements (lower LoS)		Assessment to be undertaken	Capital new or upgraded asset (CNU)	Undertake upgrades, primarily shoulder widening, but also road safety improvements. Council may pursue grants for such works with: (1) rehabilitating existing pavements being given top priority (widening is most efficient when done in conjunction with pavement rehabilitation) and								

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level							
				(2) a prioritised list adopted by Council to guide graapplications.							
UNSEALED LOCAL ROADS											
Insufficient gravel cover prevents all weather access (lower LoS)	cover all and Capital present process renewal — Timprove level of service (CR-L) and Capital present process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal — Timprove level of service (CR-L) and Capital process renewal process rene		backlog (CR-B)and Capitalrenewal –improve level of	Re-sheet (add gravel) to 168km of unsealed road (16% of 999km total). Work is only 'high risk' if i prevents all weather access. This figure is based on a condition assessment from 2020 (which needs updating) and includes at allowance to clear table drains at the same time. The recent natural disasters have increased the length of roads needing work. Council will get some gran support to repair these. Performance of the networ following wet weather suggests much of the networ has minimal gravel coverage (there were problem with access in wet weather on many roads). Current budget (\$0.8M p.a.) is only sufficient to reshee 23km of the 999km network (2.2% of all roads, or each							
				road every 45 years).							
Formation widening or sealing (lower LoS)		Assessment to be undertaken	Capital new or upgraded asset (CNU)	Sections of high traffic roads where formation should be widened needs to be quantified. Note: no extension of seals proposed given the extent of challenges on sealed roads above.							
			REGIONAL R	OADS							
Insufficient reseals leads to premature pavement failures	High	\$0.9M	Capital renewal – backlog (CR-B)	Reseal 23km (based on an inspection in 2020), not including heavy patching to fix isolated failures ahead of this. List is in Appendix 1. An updated condition assessment will be undertaken this year. Council receives \$1.4M p.a. for reseals and pavement reconstruction on regional roads (below) from NSW government, after allowing for maintenance works.							
Failed pavements (lower LoS)		\$2.5M	Capital renewal – improve level of service (CR-L)	Rehabilitate 7km of failed pavements (based on 2020 condition assessment). This figure is likely to understate the real figure due to additional failures from wet weather. Grants are being pursued to help fund this work.							
Narrow pavements (lower LoS)		Assessment to be undertaken	Capital new or upgraded asset (CNU)	Undertake upgrades, primarily shoulder widening, but also road safety improvements. Grants are being pursued.							
		В	RIDGES AND MAJO	OR CULVERTS							
Structural failure or load limits (lower LoS)	High	\$11.5M	Capital renewal – backlog (CR-B) and Capital new or upgraded asset (CNU)	Funds needed to renew 7 concrete structures in poor condition. While they are not yet load limited, they will need to be within the next few years. Grants are being pursued to help fund this work, but the focus of grant programs at present is timber bridges.							

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level
Structural issue leads to bridge failure		\$20k p.a.	Operations and maintenance (O&M)	For visual assessment of bridges.
			FOOTPAT	HS
Poor condition (lower LoS)		\$350k	Capital renewal – improve level of service (CR-L)	2.75km of paths assessed as being in poor or very poor condition. Some problems can be addressed by maintenance budgets, however others may require capital renewal.
Narrow or missing paths (lower LoS)		Assessment to be undertaken	Capital new or upgraded asset (CNU)	Works identified in the Pedestrian Access and Mobility Plan. Grants are being pursued for these works as they arise.
			KERB AND G	UTTER
Poor condition (lower LoS)		\$1.6M	Capital renewal – improve level of service (CR-L) and Operations and maintenance (O&M)	Estimate of funds required for repairs to failed sections of kerb (around 8km in total length). The work will be a mix of repairs (O&M) and renewals (CR-L).
Missing kerb (lower LoS)		-	Capital new or upgraded asset (CNU)	There are a lot of streets without kerb and gutter, particularly in the villages. Given other priorities, Council doesn't intend to pursue this work.
			ALL TRANSPOR	T ASSETS
Defective asset results in personal injury or property damage			Operations and maintenance (O&M)	Council has an inspection program in place (documented in the Road Maintenance Management Plan) and prioritises response to defects based on risk (within its available resources). Council also responds to requests from the community. Service levels provided are limited by funding (priorities across Council's functions are subject to ongoing review as part of the Delivery Program), but current budgets are considered adequate to manage risks to a reasonable standard for all road users. The NSW Civil Liability Act 2002 establishes protections for council against public liability claims associated with personal or property damage within the context of this approach.

3.2. Urban Stormwater Drainage

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level			
		URBA	N STORMWA	TER DRAINAGE			
Pumping station condition	High	\$450k	Capital renewal – backlog (CR-B)	Replace pumps, switchboards and other electricals plus augment rising mains at 9 of the 13 pumping stations to restore them to normal operations, improve reliability and reduce the risk of flooding. There is a high likelihood of houses flooding in a larger storm event.			
Pumping station capacity (immediate)	High	\$365k	Capital new or upgraded asset (CNU)	Upgrades to stormwater pumping stations (Savage St Mulwala, Sophia St and Hammersley Rd Corowa) to reduce the risk of local flooding. These are the stations with highest risk of flooding houses.			
Unknown asset condition	High	\$250k	Operations and maintenance (O&M)	Funds estimated to be required to undertake CCTV inspections of the network to verify pipe size, materials and condition and so to proactively identify pipes needing repairs (under maintenance, budgeted here) or renewal.			
Limited network capacity information	Medium	\$300k	Operations and maintenance (O&M)	Develop localised network capacity report (mainly in Corowa, but also some of Mulwala and Howlong) to identify and prioritise works required (e.g., clearing open drains, increasing capacity of pipe networks, increasing capacity of stormwater pumps and/or high level flow paths, constructing levees, etc.) to alleviate localised flooding problems.			
Pumping stn. capacity (longer term)	Medium	\$500k p.a.	Capital new or upgraded asset (CNU)	For 10 years (estimated, subject to capacity report) to upgrade pumping stations from current 1 in 5 year design to 1 in 20 year design. Construct high level flood path in the event of pump station failure.			
Need for flood levy at Urana	Medium	\$1.2M	Capital new or upgraded asset (CNU)	As identified in Urana Flood Study. Funding current being sought for design, then grants will be pursued for construction.			
Basins and drains not	Medium	\$2.5M	Capital renewal – backlog (CR-B)	One off to clear 'backlog' then annual maintenance for periodic clearing of detention basins, constructed			
maintained	\$1	\$100k p.a.	Operations and maintenance (O&M)	wetlands and open drains to clear blockages and ensure they operate in storm events.			
Poor condition pipes		\$100k p.a.	Capital renewal - backlog (CR-B) or Capital renewal - improve level of service (CR-L)	Estimate only. Renewal needs, and associated risks, will be determined by the CCTV inspection (above). Proactive is better than waiting for failure.			

3.3. Buildings and Facilities

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level							
	BUILDINGS AND FACILITIES										
Corowa landfill closure	High	Assessment to be undertaken	Capital new or upgraded asset (CNU)	Corowa landfill is towards the end of its useful life. When adopted, the Waste Management Strategy will determine future renewal needs.							
Compliance and safety for building users	High	Assessment to be undertaken		Council has developed an asbestos management plan for its buildings. It also has arrangements in place to satisfy requirements for electrical safety, fire safety, etc. Not all buildings meet modern disability access requirements. Grants to be sought to progress priority works.							
Meeting user needs and expectations (lower LoS)		Assessment to be undertaken		While Council's 385 buildings and structures are generally functional and sound, most are ageing. There is a need to review the portfolio, dispose or demolish buildings with little use or where there are alternative facilities available, and invest Council's limited funds in those buildings that are valued by the community (to be guided by masterplans for facilities, where available). Prioritised program to be developed.							
Defective asset results in injury or damage			Operations and maintenance (O&M)	Council has a reactive inspection program in place and prioritises response to defects based on risk (within its available resources). Where possible Council also responds to requests from the community.							
				Service levels provided are limited by funding (priorities across Council's functions are subject to ongoing review as part of the Delivery Program), but current budgets are considered adequate to manage risks to a reasonable standard for users.							
				The NSW Civil Liability Act 2002 establishes protections for council against public liability claims associated with personal or property damage within the context of this approach.							
Corowa Aerodrome		Assessment to be undertaken	Capital new or upgraded asset (CNU)	CASA requirements met to maintain license.							

3.4. Water Supply

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level						
WATER SUPPLY										
Inadequate supply and pressure in Howlong	High	\$2.15M	Capital new or upgraded asset (CNU)	Supply and pressure in Howlong is less than minimum standards for firefighting (under Building Code of Australia). New assets to fix issues are included in the 2023 budget: • Dedicated 375mm pipe from Water Plant to reservoir \$1.55M Duplication of 200mm ring main with 375mm trunk main \$0.6M						
Reservoir maintenance and renewal at Howlong	High	\$0.45M	Capital renewal – backlog (CR-B)	Existing reservoir needs refurbishment of steel work + relining + corrosion protection.						
		\$1.35M	Capital new or upgraded asset (CNU)	A second reservoir needs to be built to enable the existing one to be taken off line for around 6 months to undertake the works. Both projects are included in the 2023 budget.						
Financial sustainability of water fund	High			Council does not have sufficient funds or borrowing capacity to finance works required over the next 20 years to meet demand from current customers and forecast development (in particular, replacement and upgrade of all 3 water treatment plants and provision of considerable additional pipelines to supply new development areas). It is considered unlikely that Council will be able to secure grants for many of these projects either. Council needs to prepare a 30 year financial and asset plan that identifies how funds for these works will be generated (via increased charges, loans, etc.).						
Security, supply and pressure generally	Medium	Assessment to be undertaken	Capital new or upgraded asset (CNU)	The capacity of existing water treatment plants will be exhausted within 10 years in Mulwala and Howlong, and within 17 years in Corowa; cost estimates for these works are \$36M, \$14M and \$6M respectively (including full renewal of Mulwala). A further \$10M is estimated to be needed for upgrades to pipelines to provide the minimum standards of supply and pressure; existing water licences are also insufficient to cater for future demand. Council will need to purchase additional water licenses to meet future demand. Network analysis is being prepared. Mulwala: earmarked for preferred route between Mulwala and Yarrawonga; Federally significant						

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level
				supply for munitions factory. Safe and secure funding risk level 4 (60% funding – but to be reviewed).
Reliability		Included in existing budget		Council has telemetry and SCADA (system control and data acquisition) to monitor system operations and send alarms if required.
				Council has maintenance and renewal programs in place to provide assurance of the reliability of the water supply and minimise interruptions.
				Funding is allocated in the Long Term Financial Plan for ongoing renewal of telemetry, switchboards, pumps, etc.

3.5. Sewerage

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level							
SEWERAGE											
Howlong STP capacity + renewal	High	\$0.5M (concept design)	Operations and maintenance (O&M)	Inflows to sewage treatment plant exceed its design capacity and EPA licence conditions. Grants to be sought, but Council may need to fund the project itself.							
		\$4.5M construction	Capital new or upgraded asset (CNU)	The existing STP needs renewal within 10 years at a cost of \$10M.							
Corowa STP capacity + renewal	High	\$0.5M (concept design)	Operations and maintenance (O&M)	The sewage treatment plant is near the end of its operational life. It is a priority project by Council staff and DPE Water. Grants to be sought, and Council will need to							
		\$20M construction	Capital renewal – backlog (CR- B) and Capital new or upgraded asset (CNU)	generate adequate funds to ensure that these assets can be renewed when required.							
Improvement at all STPs		\$1.4M	Capital renewal – backlog (CR- B) and Capital new or upgraded asset (CNU)	Various minor works at Corowa, Howlong and Mulwala STPs. Budgeted in 2023-4.							
Lids on SPS			Capital new or upgraded asset (CNU)	Replacement of lids for sewage pumping stations as required.							
Vent stacks			Capital new or upgraded asset (CNU)	Inspection and replacement of vent stacks as required.							
Sewer pipe CCTV + relining		\$0.1M p.a. (CCTV)	Operations and maintenance (O&M)	CCTV program to identify pipes requiring relining to minimise risk of blockages and/or pipe collapse, annual estimate of upgraded assets required. Budget is included in Long Term Financial Plan.							
		\$0.2M p.a.	Capital new or upgraded asset (CNU)								
Network capacity modelling		\$175k (Modelling)	Operations and	Modelling to determine capacity of sewerage systems in Corowa, Howlong and Mulwala.							

Risk	Assessed risk	Cost estimate	Work type	Risk treatment/action to improve service level
		Assessment	maintenance (O&M)	Knowledge of the existing systems is limited and requires further investigation.
		to be undertaken (Upgrade program)	Capital new or upgraded asset (CNU)	This will inform the program to upgrade the network to address issues with pump stations arrangements, with many small stations in a chain, and capacity to cater for future development.
Reliability				Council has telemetry and SCADA (system control and data acquisition) to monitor system operations and send alarms if required.
				Council has maintenance and renewal programs in place to provide assurance of the reliability of the water supply and minimise interruptions.
				Funding is allocated in the Long Term Financial Plan for ongoing renewal of telemetry, switchboards, pumps, etc. as well as provision of backup generators at STPs and SPSs.
Exposure to recycled effluent				Council has developed a Recycled Water Management Plan for the reuse of effluent from the Corowa Sewage Treatment Plant.
Minimising environmental impact				Council has operational procedures in place, as well as telemetry to send alarms as required, for STP and SPS operation.
				Council has emergency procedures and resources available to respond to sewage overflows (e.g. blocked mains from 'chokes').
				Pollution Incident Response Management Plan developed as per EPA requirements.
Infiltration analysis		\$20k p.a.	Operations and maintenance (O&M)	Quantify infiltration issues in all five facilities – high volume of flows in wet weather adds to problems at STPs and risks of overflows.
Managing liquid trade waste				Council has statutory obligations to manage liquid trade wastes entering its sewerage system and needs to do so in order to reduce asset degradation.

Appendix 1: List of Identified Works on Sealed Local Roads - Rural

Federation Council State of our Rural Local Road Network "refer notes at bottom of page			High priori (pavement at hi poor seal not	igh ri:	sk of failure,	Medium prio (pavement cond but poor seal no	n OK for now	Level of service issues (pavement has already failed, full road needs rehabilitation)			
*rejer notes	\$125,000						0,00				
	Indicative cost (\$/km):				Heavy patch failed areas (assume			\$33,000			
Indicative work required:			40% of pavem	ent)+	full reseal	Full re			Full pavemen	t reh	abilitation
Reported in	'State of Assets' Re	port as the cost to:	Bring to s + bring to agree			Bring to satisfactory + bring to agreed level of service			Bring to agree	d lev	el of service
Road name	Community	Length (km)	Length	_	Cost	Length		Cost	Length		Cost
Answerth Dr, OAKLANDS Balldale-Coreen Rd	Council	1.6 9.2		\$	-	1.6	\$	54,219		\$	-
Boree Creek Rd	Council	34.8		\$	- :		\$	- :		\$	
Brocklesby-Balldale Rd	Council	2.4		\$			\$	-		\$	
Bull Plain Rd	Council	31.9		\$		1.6	\$	51,471		\$	
Clear Hills Rd	Council	13.7		\$			\$			\$	
Hopefield Rd	Council	17.9		\$			\$			\$	
Howlong-Balldale Rd Howlong-Burrumbuttock Rd	Council	5.9 3.2		\$			\$			\$	-
Narrow Plains Rd	Council	13.4		\$		2.6	\$	87,242		\$	
Norwonga Rd	Council	2.6		\$			\$			\$	
Oak Lodge Rd	Council	9.1		\$			\$	-		\$	-
Oil-Tree Lagoon Rd	Council	5.4	2.2	\$	245.052	1.2	\$	39,486		\$	-
Redlands Rd Walbundrie Rd	Council	32.7 4.0	2.0	\$	245,953	0.2	\$	5,132		\$	
ARTERIAL SUBTOTAL	Council	187.8	2.0	\$	245,953	7.2	\$	237,549		\$	
Back Berrigan Rd	Council	21.3	2.0	\$	5,555	10.1	\$	332,999		\$	-
Balldale Rd	Council	13.1	8.0	\$	1,003,366	1.4	\$	45,750	3.7	\$	1,001,700
Bidgeemia Rd	Council	4.5		\$			\$	-		\$	
Brookong Creek Rd	Council	9.3		\$	-		\$			\$	
Bulgandra Rd	Council	1.5		\$			\$			\$	
Byrnedale Rd Drummond St, BOREE CREEK	Council	26.4 1.1		\$			\$	- :		\$	
Ferndale Rd	Council	10.1		\$			\$	-		\$	
Five Mile Rd	Council	7.9	7.9	\$	991,250		\$			\$	
Four Corners Rd	Council	1.7		\$	-		\$	-		\$	
Greenvale Rd	Council	18.5	4.3	\$	543,325	12.5	\$	413,845		\$	
Howlong-Goombargana Rd	Council	8.7		\$		8.7	\$	286,077		\$	
Kooringal Rd Mahonga La	Council	16.1 9.7	10.6 5.2	\$	1,321,149 652,236	1.7	\$	57,295	1.2	\$	332,100
Merton Rd	Council	20.8	2.6	\$	329,481	5.4	\$	176,566		\$	
Mulwala Rd	Council	4.8		\$			\$	-		\$	
Ormes Rd	Council	1.9		\$			\$			\$	
Rennie Rd	Council	11.1	1.6	\$	194,746		\$	-	1.8	\$	491,400
Sandigo Rd Savernake Rd	Council	9.0 27.7		\$		2.4	\$	77,920	0.2	\$	40,500
Strontian Rd	Council	17.4		\$	- :	2.7	\$	90,718	0.2	\$	40,300
Tom Roberts Rd	Council	1.0		\$	-		\$	-		\$	
Wandong Rd	Council	9.7	4.3	\$	538,288	5.4	\$	177,167		\$	
COLLECTOR SUBTOTAL		253.4	44.6	\$	5,573,841	50.3	\$	1,658,336	6.9	\$	1,865,700
Ambleside Rd	Council	3.9		\$			\$			\$	
Back Morundah Rd	Council	1.6	3.0	\$		2.2	\$	-	2.5	\$	
Boat Rock Rd Buckingbong Rd	Council	15.7 5.3	3.0	\$	373,899	3.3 5.3	\$	109,996 174,900	3.5	\$	950,400
Bullecourt Rd	Council	1.2		\$	- :	5.5	\$	174,500	0.5	\$	134,190
Buraja Rd	Council	11.1	4.1	\$	511,539	2.3	\$	77,159		\$	-
Cemetery Rd, OAKLANDS	Council	0.3		\$		0.3	\$	11,484		\$	
Coreen School Rd	Council	0.2	0.2	\$	21,069		\$			\$	
Cullivel Rd	Council	11.3		\$	140 470	5.8	\$	191,169		\$	-
Drain La Drew La	Council	9.9 2.8	1.1	\$	140,470	4.4	\$	143,786		\$	-
Emu Park Rd	Council	28.0	9.6	\$	1,199,131	7.1	\$	234,557	3.4	\$	910,440
Freyers Rd	Council	7.4		\$	-		\$	-		\$	-
Geo Way Rd	Council	0.1		\$			\$			\$	
Hopefield Siding Rd	Council	3.7		\$	-		\$	-		\$	-
Hudsons Rd Humeden Rd	Council	2.7 9.6		\$		0.2	\$	- 7,947		\$	-
Izons Rd	Council	7.6	2.6	\$	327,304	0.2	\$	7,947	4.9	\$	1,333,260
Kyffins Reserve Rd	Council	2.5	2.0	\$	- 327,304		\$	-	7.3	\$	
Lake Rd	Council	2.2		\$			\$			\$	
Lavis Rd	Council	0.1		\$			\$			\$	
McCurdies La	Council	4.9		\$	420.00-		\$			\$	200.000
Skehans La Sloane Siding Rd	Council	2.3 5.7	1.1	\$	139,279	1.6	\$	- 52,472	1.2	\$	322,650
Spraydon Rd	Council	0.2		\$	- :	1.6	\$	32,41Z -		\$	
Wangamong Rd	Council	0.4		\$			\$	-		\$	-
Western Rd	Council	1.8		\$			\$	-		\$	
Corona Rd	Council	1.3		\$			\$	-		\$	
Hills Rd, MULWALA LOCAL ACCESS SUBTOTAL	Council	0.1 143.9	21.7	\$ \$	2 712 606	30.4	\$ \$	1 003 470	43.5	\$ \$	3 650 000
		145.9	41./	9	2,712,690	30.4		1,003,470	13.5	4	3,650,940
TOTAL RURAL LOCAL:	\$ 16,948,479	585.1	68.3	\$	8,532,484	87.9	¢	2,899,355	20.4	\$	5,516,640

This list of works and classification of sections of road between the options is indicative only, giving all stakeholders an overview of the scale of the challenges Council is facing across its road network, as well as reinforcing the importance of prioritising the limited funds available. While road users no doubt see "level" of service" issues (failed pavements, right hand column) as top priority, it is critical that Council invests in resealing (centre column) to avoid the pavements on these roads failing prematurely, which will place the road into the left or right column (where the cost of works is 4 to 8 times more -see "consequences" in red at bottom of table). It is importnt to note that priorities are more complex than indicated by the 3 columns above (e.g. Council needs to prioritise funds toward roads carrying more traffic - arterial and collector - over local access). Actual priorities will be determined by Council in its annual capital works program (in the Operational Plan). Council also recognises it needs to keep all roads as safe as possible with the limited funds it has available.

Federation Council - State of Our Council Infrastructure Assets Report2022

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Appendix 2: List of Identified Works on Sealed Local Roads - Urban

Street Name	10		1		1	Shr A No.	10
	Length 76	Street Name Defence Dr, MULWALA	Length 725	Street Name Hume St, MULWALA	Length 1,358	Street Name Oura St, RAND	Length 172
Acacia Crt, COROWA Acacia Dr, MULWALA	504	Denison St, DAYSDALE		Hume St, SOUTH COROWA	3,161	Parade PI, COROWA	292
Adams St., SOUTH COROWA	1,456	Dignan Crt, COROWA	86	Hunter St, OAKLANDS	118	Parliament St, COROWA	303
ADI Ave, MULWALA	192	Dock St, SOUTH COROWA	139	Inglis St, MULWALA	1,103	Patey St, OAKLANDS	325
Airlie St, COROWA	475	Dominion Rd, COROWA	231	Isabel St, COROWA	395	Payne St, MULWALA	153
Aitken St, COROWA	219	Dunmore St, MULWALA	327	Jackson St, COROWA	202	Pearce St, HOWLONG	1,163
Albert St, COROWA Alfred St, COROWA	503 287	East St, HOWLONG Easterby Crt, HOWLONG	718 135	James Cook Ave (East Bound Carriageway), HOWLONG James Cook Ave (West Bound Carriageway), HOWLONG	237 231	Pell St, HOWLONG Piggin Crt, COROWA	1,589 139
Alice St. COROWA	122	Edward St, COROWA	924	Jasmin Crt, COROWA	209	Pilbara Rd, COROWA	294
Amaroo Crt, MULWALA	159	Edward St, MULWALA	548	Jasmine Crt, MULWALA	41	Pimpala Cres, MULWALA	970
Andyanna Crt, COROWA	184	Emily Crt, HOWLONG	192	John St, COROWA	1,471	Pinot Cres, COROWA	391
Anna St, URANA	982	End St, URANA	130	Johnson Crt, HOWLONG	66	Pool Ave, MULWALA	230
Armour St, COROWA	206	Enfield St, SOUTH COROWA	1,051	Johnson St, COROWA	190	Poseidon Rd, COROWA	525
Arnott St, COROWA	222	Erne St, MULWALA	600	Jones St, MULWALA	133	Post Office La, COROWA	128
Ash Ave, COROWA Ash La, COROWA	265	Evelyn St, COROWA Fairway Cl, HOWLONG	339 374	Jude St, HOWLONG	2,996	Presti Crt, COROWA	47 1,271
Ashford Rd. HOWLONG	42 204	Federation Ave (Service Rd 1), COROWA	190	Justin Crt, COROWA Katrina Cct, COROWA	158 768	Princess St, URANA Queen St, COROWA	514
Augusta St, SOUTH COROWA	854	Federation Ave (Service Rd 2), COROWA	161	Keena Crt, COROWA	104	Railway St, BALLDALE	758
Aurora Tce, MULWALA	306	Federation Ave (Service Rd 3), COROWA	16	Kennedy St, HOWLONG	2,200	Railway St, RAND	302
Banff St, COROWA	566	Federation Ave (Service Rd 4), COROWA	216	Kenno Crt, MULWALA	54	Ramsay St, COROWA	405
Bank St, HOWLONG	1,279	Federation Ave (Service Rd 5), COROWA	16	Kindra St (South), RAND	95	Rankin St, OAKLANDS	331
Banksia Dr, COROWA	715	Fleming Dr, COROWA	220	Kindra St, RAND	682	Read St, HOWLONG	1,103
Barber St, COROWA	138	Foster Crt, MULWALA	77	King St, COROWA	370	Richmond St, BOREE CREEK	1,165
Barooga Rd, MULWALA Bayly St, MULWALA	1,574	Four Corners St, RAND	139	Kingfisher Dr (Southbound Carriageway), MULWALA	122	Riesling St, COROWA	685
Beams St, MULWALA	2,913 185	Fraser Crt, COROWA Fredrick St, URANA	69 1,156	Kingfisher Dr, MULWALA Kooba St, RAND	671 188	River St, COROWA River St, SOUTH COROWA	230 2,379
Beer Crt, HOWLONG	71	French St, OAKLANDS	1,156		317	Robinson St, DAYSDALE	2,379
Belah St, RAND	220	Gaffney St, OAKLANDS	372	Kooyong St, RAND	141	Roden St, SOUTH COROWA	379
Ben Tce, MULWALA	88	Gallipoli St, COROWA	760	Lachlan St, BOREE CREEK	397	Romani La, COROWA	126
Beryl Dr, COROWA	533	Ghost Gum Crt, MULWALA	270		111	Romney St, MULWALA	1,355
Betterment Pde, COROWA	638	Gibson PI, HOWLONG	441	Lang St, MULWALA	698	Rose Dr, MULWALA	505
Billyday Crt (South Branch), HOWLONG	75	Gilson PI, HOWLONG	388	Lara CI, MULWALA	344	Russell St, HOWLONG	1,019
Billyday Crt, HOWLONG	241	Gitchell St, COROWA	291	Larmer St, HOWLONG	1,777	Saleyards Rd, Corowa	123
Binda Rd, MULWALA	695	Golf Club Dr, HOWLONG	591	Lawrence St, BOREE CREEK	218	Sanger St, COROWA	784
Birdwood St, COROWA	598	Golf Club Dr, MULWALA	140	Lawrence St, SOUTH COROWA	428	Santos Rd, COROWA	258
Bong St, RAND Boral Crt, COROWA	179 227	Gordon St, COROWA Gray St, COROWA	125 282	Leigh St, MULWALA Lewis St, MULWALA	169 35	Sarah Crt, HOWLONG Sauvignon Dr, COROWA	132 720
Bow St, COROWA	398	Green St, MULWALA	199	Lindsay St, COROWA	298	Shiraz Cres, COROWA	377
Braintree Ave, COROWA	154	Grevillea Tce, MULWALA	721	Lone Pine Ave, COROWA	383	Short St, COROWA	127
Bridge Rd, COROWA	802	Grey St, SOUTH COROWA	229	Lonsdale St, MULWALA	123	Short St, HOWLONG	217
Bristol Crt, COROWA	112	Gulai Rd, MULWALA	592	Loughnan St, MULWALA	144	Smith St, URANA	274
Brocklesby St, SOUTH COROWA	430	Gunambil St, OAKLANDS	373	Lowe St, HOWLONG	815	Sophia Cl, COROWA	216
Brooks Crt, MULWALA	59	Guy St, COROWA	1,332	Lucan St, MULWALA	1,185	St Brigids La, HOWLONG	238
Broughton Crt, HOWLONG	57	Hall Crt, HOWLONG	94	MacGill Crt, COROWA	130	Staughton Rd, HOWLONG	210
Browley St, MORUNDAH	569	Hammer St, HOWLONG	1,328	Maddison Ave, COROWA	107	Steel St, COROWA	572
Bruce Crt, COROWA Buller St, OAKLANDS	61 975	Hammersley Rd, COROWA Havelock St, MULWALA	493 547	Malbec Crt, COROWA Manners St, MULWALA	95 366	Stephen St, URANA Sturt St, MULWALA	1,988 875
Cadell St, SOUTH COROWA	1,153	Hawdon Crt, HOWLONG	109	Marie Crt, HOWLONG	181	Talbot Cres, COROWA	72
Cameron Crt, MULWALA	64	Hawkins St, HOWLONG	463	Martin St, SOUTH COROWA	417	Talbot St, URANA	410
Carson Dr, COROWA	272	Hay St, COROWA	356		325	Thiess Rd, COROWA	232
Cassar Crt, MULWALA	65	Hay St, SOUTH COROWA	268	Matthew Crt, COROWA	159	Thomas Ave, COROWA	117
Cemetery Rd, COROWA	2,484	Header World Ave, COROWA	409	May St, COROWA	130	Thornber St, OAKLANDS	776
Centenary Crt, MULWALA	85	Heather Cct, MULWALA	560	McCarthy St, MULWALA	880	Tower St, COROWA	1,451
Chapman St, URANA	663	Henry St, COROWA	226	McDonald Ave, COROWA	119	Townsend St, HOWLONG	1,546
Charles St, BALLDALE	508	Hermitage Dr, COROWA	710	McGrath St, MULWALA	311	Unnamed Rd (1), COREEN Unnamed Rd (4), COREEN	193
Chisnall St, COROWA	468 218	Hicks St, MULWALA	204 458	McKee St, MULWALA	212 79		239 245
Chivell St, COROWA Church St, COROWA	218	High St (South Bound Carriageway), HOWLONG High St, HOWLONG	458 593	McMillan St, MULWALA Melbourne La, MULWALA	442	Vardy St, URANA Vera St, COROWA	619
Church St, SOUTH COROWA	2,312	Hoac Crt, MULWALA	142	Meredith St, HOWLONG	131	Victoria St, COROWA	335
Church St, URANA	412	Hoddle St, HOWLONG	1,260		37	Victoria St, HOWLONG	2,205
Clarence St, BOREE CREEK	528	Hogg Crt, COROWA	89		1,336	Villiatarni La, MULWALA	63
Clarke St West, HOWLONG	432			Murray St, COROWA	263	Walker St, COROWA	690
Clarke St, HOWLONG	925	Honour Ave (Service Rd 1), COROWA	1,626		159	Wanani Rd, MULWALA	1,488
Cobar Crt, COROWA	122	Honour Ave (Service Rd 2), COROWA	25		563	Wandoo Crt, MULWALA	354
Colless St, MULWALA	184	Honour Ave (Service Rd 3), COROWA	24		302	Wanstead St, COROWA	1,447
Colombo St, MORUNDAH Coobah Rd, MULWALA	187 189	Honour Ave (Service Rd 4), COROWA Honour Ave (Service Rd 5), COROWA	26 25		164 242	Waratah Rd, MULWALA Ward St, MULWALA	273 140
Coonong St, URANA	1,349	Honour Ave (Service Rd 5), COROWA Honour Ave (Service Rd 6), COROWA	25		1,702	Waterwood Crt, MULWALA	140
Coreen St, OAKLANDS	1,173	Honour Ave (Service Rd 7), COROWA	26	Norman St, COROWA	120	Webster St, OAKLANDS	108
Cotton St, SOUTH COROWA	1,219	Honour Ave (Service Rd 8), COROWA	28		656	Whitehead St, COROWA	4,236
Cowal St, RAND	295	Hospital La, COROWA	74		115	William Pl, HOWLONG	77
Cross St, HOWLONG	120	Hovell St (South Bound Carriageway), HOWLONG	231	Nyncoola Crt, MULWALA	83	William St, URANA	1,420
Cypress Way (North End), MULWALA	128	Hovell St, HOWLONG	828	O'Brien Crt, COROWA	222	Wing Cres, MULWALA	240
Cypress Way, MULWALA	1,216		138		179	Woodhouse St, URANA	575
Damian Cres, MULWALA	278		111		844	Yamma St, MORUNDAH	124
Darling St, BOREE CREEK	329	Hume CI, HOWLONG	86 112	Orchard St, HOWLONG	75 529	Yarrabee St, MORUNDAH Yarrah Rd, MULWALA	401 312
Davidson Cet. CORONA	111 600	Hume St (South Bound Carriageway), HOWLONG Hume St, BOREE CREEK	112	Orford St, SOUTH COROWA Orme St, BOREE CREEK	475	Yarrah Rd, MULWALA Young St, DAYSDALE	312 269
Davidson Crt, COROWA Dawe St. COROWA	000		1,182	Osborne St, URANA	898	Young St, OAKLANDS	658
Dawe St, COROWA	1.133						
	1,133	Hume St, HOWLONG	1,102			Tourigot, or iterates	030
Dawe St, COROWA	1,133 Length	Indicative cost (\$/km)	Total	Potential consequences if work not done		he lengths above are total length	
Dawe St, COROWA Daysdale St, OAKLANDS	Length 9,340	Indicative cost (\$/km) 40,000	Total 373,600	Potential consequences if work not done 4,670,000	Please note: t		h of the
Dawe St, COROWA Daysdale St, OAKLANDS Worktype Reseal only (pavement OK) Reseal + heavy patch	Length 9,340 607	Indicative cost (\$/km) 40,000 150,000	Total 373,600 91,050	Potential consequences if work not done 4,670,000 303,500	Please note: t street. Colour generally not	he lengths above are total length s indicate there is work required over the full length of the street	h of the d, but this is so the
Dawe St, COROWA Daysdale St, OAKLANDS Work type Reseal only (pavement OK)	Length 9,340	Indicative cost (\$/km) 40,000	Total 373,600	Potential consequences if work not done 4,670,000 303,500	Please note: t street. Colour generally not	he lengths above are total length s indicate there is work required	h of the d, but this is so the

Please note: the above information is based on inspections undertaken in 2020. The condition of Council's roads has deteriorated since this time due to prolonged wet weather. This list of works and classification of sections of road between the options is indicative only, giving all stakeholders an overview of the scale of the challenges Council is facing across its road network, as well as reinforcing the importance of prioritising the limited funds available. While road users no doubt see level 'of service' issues (reconstruction work in red) as top priority, it is critical that Council invests in resealing (in blue) to avoid the pavements on these roads failing prematurely, (where the cost of works is 10 times more). It is important to note that priorities are more complex than indicated here (e.g. Council needs to priorities funds toward roads carrying more traffic). Actual priorities will be determined by Council in its annual capital works program (in the Operational Plan). Council also recognises it needs to keep all roads as safe as possible with the limited funds it has available.

Version No: 1.0

Federation Council - State of Our Council Infrastructure Assets Report2022

14/02/2023 4:49 PM Reference: 22/43032

Appendix 3: List of Identified Works on Sealed Local Roads - Regional

Federation Cou State of our Regional Roa *refer notes at bottom	(pavement at h	rity 'backlog' nigh risk of failure, nt protecting it)	(pavement cond	ority 'backlog' lition OK for now ot protecting it)	Level of service issues (pavement has already failed, full road needs rehabilitation)			
Indi	cative cost (\$/km):	\$12	25,000	\$33,000		\$300,000		
Indicati	Heavy patch failed areas (assume 40% of pavement) + full reseal		Full reseal		Full pavement rehabilitation			
Reported in 'State of Assets' Re	Reported in 'State of Assets' Report as the cost to:		Bring to satisfactory + bring to agreed level of service		Bring to satisfactory + bring to agreed level of service		Bring to agreed level of service	
Road Name	Length	Length	Cost	Length	Cost	Length	Cost	
Back Berrigan Rd	7.3	1.6	200,000	3.4	112,200			
Cocketgedong Rd	30.9							
Corowa Rd	12.2				-			
Daysdale-Walbundrie Rd	16.1			2.6	85,800			
Federation Way	104.6			2.0	66,000			
Kywong-Howlong Rd	5.9				-			
Mahonga Rd	10.4				-	6	1,800,000	
Oaklands Berrigan Rd	5.2			5.2	171,600			
Oaklands Jerilderie Rd	8.8			6.4	211,200			
Palmer Forest Rd	3.6			3.6	118,800			
River Rd, HOWLONG	1.1				-			
Sturt St, HOWLONG	0.6				-			
Tocumwal Rd	8.0				-			
Yamma Rd	10.8				-			
TOTAL SEALED	225.5	1.6	200,000	23.2	765,600	6.0	1,800,000	
Consequence of not doing smalle	er scope of work:		480,000		6,960,000			
Daysdale-Walbundrie Rd	7.0							
Mahonga Rd	30.9							
TOTAL UNSEALED	37.9							

Please note: the above information is based on inspections undertaken in 2020. The condition of Council's roads has deteriorated since this time due to prolonged wet weather. This list of works and classification of sections of road between the options is indicative only, giving all stakeholders an overview of the scale of the challenges Council is facing across its road network, as well as reinforcing the importance of prioritising the limited funds available. While road users no doubt see "level 'of service' issues (failed pavements, right hand column) as top priority, it is critical that Council invests in resealing (centre column) to avoid the pavements on these roads failing prematurely, which will place the road into the left or right column (where the cost of works is 4 to 8 times more - see "consequences" in red at bottom of table). It is importnt to note that priorities are more complex than indicated by the 3 columns above (e.g. Council needs to prioritise funds toward roads carrying more traffic - arterial and collector - over local access). Actual priorities will be determined by Council in its annual capital works program (in the Operational Plan). Council also recognises it needs to keep all roads as safe as possible with the limited funds it has available.

Appendix 4: Financial Statements – Report on Infrastructure Assets

The figure below (adapted from the Code of Accounting and Financial Reporting Practice) shows how values for CR-B, CR-L and O&M for each asset category align with those in the **ROIA**.

NSW Council Report on infrastructure assets as at 30 June 2022

Asset class	Asset category	Estimated cost to bring to assets to satisfactory standard \$7000	Estimated cost to bring to the agreed level of service set by council \$'000	2021/22 Required maintenan ce^ \$'000	2021/22 Actual maintenance \$'000	Net carrying amount \$'000	Gross replacement cost (GRC) \$'000	Asset correplacement		s % of gro	oss 5
Buildings *		\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	1 2	3	4	5
Other structures *		CR-B	CR-L	0&M							
	Roads Bridges	capital	capital	high risk							
	Footpaths	renewal	renewal	+ 'level o	f						
	Other road assets	(high risk	(level of	service'							
	(incl. bulk earth works)	backlog)	service)	issues							
	Sub-total										
Water supply network * Sewerage network *											_
Stormwater drainage *											_
Open space/recreational assets *	Swimming pools Other open space/ recreational assets										
	Sub-total										
Other infrastructure assets *											
Total classes	Total – all assets								_		

^{*} Must reconcile with Infrastructure, Property, Plant & Equipment note. ^ Required maintenance is the amount identified in Council's asset management plans.

Appendix 5: Acronyms

CCTV	<i>,</i> (osed c	ircui+	+0101	ician
CCIV	/ LI	osea c	ircuit	telev	/ision

CNU Capital new or upgraded asset

CR-B Capital renewal – backlog

CR-L Capital renewal – level of service

EPA New South Wales Environment Protection Authority

O&M Operations and maintenance

ROIA Report on Infrastructure Assets

SAMP Strategic Asset Management Plan

SOCIA State of Our Council Infrastructure Assets

STP Sewage Treatment Plant

Schedule of Changes & Amendments

Version	on Date Changes / Amendments	
1.0	20 Dec 2022	Adopted by Council following public exhibition process (412/2022FC)

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